Powers Reserved for the Full Board

- Conduct administrative hearings and decide appeals.
- Conduct discipline if a member fails to meet board standards of conduct.
- 3. Conduct selection and evaluation of board and committee consultants (e.g., executive compensation, CEO/CIO recruiting, health care, actuarial).
- 4. Conduct setting of the board and committee agendas, linked to an annual planning calendar, by identifying, articulating, prioritizing and scheduling matters and reports the board will regularly address.
- 5. Approve information to be delivered to the board, including benchmarks which trigger board review.
- 6. Set legislative priorities and approve legislative policy and legislative positions.
- 7. Approve major litigation.
- 8. Set and approve mission and vision.
- 9. Approve board delegations to executive and/or third parties (excluding investments).
- 10. Approve organization performance metrics and oversee overall organization performance.
- 11. Approve overall communications strategy.
- 12. Oversee all enterprise diversity programs.
- 13. Approve and adopt regulations relating to CalPERS.
- 14. Conduct election of board president and vice president.
- 15. Oversee stakeholder relations.

Investment Committee

- 1. Approve strategic asset allocation (including expected rate of return and risk) and active risk budget for each trust for which the Board has fiduciary responsibility; approve the total fund policy benchmark for each trust.
- 2. Approve and oversee asset class strategic plans, portfolio construction guidelines, target rate of return, and benchmarks.
- 3. Approve and oversee compliance with investment policies.
- 4. Set investment beliefs to guide investing strategies.
- 5. Set investment risk appetite and tolerances.
- Oversee investment performance.
- 7. Oversee fund liquidity management, including ensuring that the fund has sufficient liquid assets to respond to market conditions and meet investment obligations (e.g. capital calls, collateral calls).
- 8. Conduct selection and oversee performance of board consultants who provide investment-related expertise to the board.
- Oversee selection process and performance of investment partners, managers and consultants, including addressing diversity policies and objectives.
- 10. Approve major investment-related litigation.
- 11. Oversee cost effectiveness of the investment program.
- 12. Oversee investment office risk assessment and control environment.
- 13. Oversee environmental, social and governance (ESG) program.

Pension and Health Benefits Committee

- 1. Approve actuarial policies and methods and actuarial assumptions (including discount rate).
- 2. Approve actuarial valuations and employer rate setting.
- 3. Approve policies which affect retirement benefit administration, as appropriate.
- 4. Oversee member and employer service delivery quality and efficiency.
- 5. Oversee pension research.
- 6. Oversee pension administration cost effectiveness.
- 7. Approve health benefit plans and rates and oversee health benefit plan contracting.
- 8. Set and oversee health care strategy and CalPERS leadership in health care.
- 9. Oversee administration of CalPERS self-funded health plans.
- 10. Oversee cost and quality of health care program.
- 11. Oversee health care research.
- 12. Oversee health administration cost effectiveness.
- 13. Approve long-term care plans and rates and oversee long-term care plan contracting.
- 14. Set and oversee long-term care strategy.
- 15. Oversee long-term care research.
- 16. Oversee cost and quality of long-term care.

Finance and Administration Committee

- Approve accounting policies.
- 2. Approve enterprise-wide budgets and resource allocations and oversee budget process.
- 3. Approve business plans and oversee business planning process.
- 4. Approve financial reports and oversee controls over financial reporting and processes.
- 5. Set overall organization strategy, oversee strategic planning process, and approve strategic plans.
- 6. Oversee financial soundness of the overall CalPERS system, including annual review of unfunded liability, overall pension soundness and sustainability, health programs, and any other programs offered.
- 7. Oversee cash management to ensure sufficient cash is available to pay benefits and operating expenses.
- 8. Oversee interaction of cash management and liquidity management processes.
- 9. Oversee business continuity and disaster recovery.
- 10. Approve contracting policies and oversee effective management of service provider contracts.
- 11. Oversee operations and cost effectiveness.

Risk and Audit Committee

- 1. Approve enterprise risk policies framework and oversee effectiveness of enterprise risk management.
- 2. Approve risk appetite and strategy (excluding investment risk).
- 3. Oversee processes for investment risk management, investment policy compliance monitoring, and operating risk management.
- 4. Oversee enterprise program and policy compliance.
- 5. Oversee privacy and security compliance.
- 6. Oversee review of alleged breaches of CalPERS Code of Ethics by board or executives.
- 7. Oversee service provider compliance (including harmonizing conflict of interest policies).
- 8. Oversee whistleblower and hotline processes.
- 9. Approve, as required, and oversee actuarial, external, financial, internal, and real estate audits and reassurance.
- 10. Select and approve the external auditor.

Board Governance Committee

- 1. Conduct and oversee periodic board self assessment of effectiveness, policies governing board conduct, and utilization of board resources, time, and processes.
- 2. Approve board committee roles and charters including creating and disbanding standing and ad hoc.
- 3. Approve board governance principles and policies.
- 4. Approve board member election calendar.
- 5. Approve board self-development education program and budget.
- 6. Oversee board processes and organizational accountability.
- 7. Conduct an annual review of powers reserved, delegations and committee charters, and update, as appropriate.
- 8. Oversee the process of board member and board direct reports disclosure statements and compliance.

Performance and Compensation Committee

- 1. Conduct goal setting and evaluation and set compensation for the CEO and CIO.
- Conduct hiring/firing of the CEO and CIO with input from the CEO regarding the CIO hiring/firing.
- Conduct long-term succession planning for the CEO and CIO.
- 4. Approve and oversee senior executive long-term succession planning.
- Oversee setting of salary ranges, salary, and bonus schedule for the CFO, Chief Actuary, General Counsel, COIO and Investment Management positions according to the established Compensation Policies and Procedures.
- 6. Approve human resource executive compensation policies.
- 7. Advise CEO regarding hiring/firing of CFO, Chief Actuary, and General Counsel and retain veto authority on CEO decision.